

MBA II Year	MBA-E309/409		Semester-III/IV		
	Working Capital Management				
Time Allotted for End Semester Examination	Marks Allotted for Internal Assessment	Marks Allotted for End Semester Examination (ESE)	Maximum Marks (MM)	Total Credits	Maximum Hours
<b>3 Hrs.</b>	<b>30 (20+10)</b>	<b>70</b>	<b>100</b>	<b>03</b>	<b>40</b>

**OBJECTIVE:** The objective of this course is to appraise the student with working capital.

- Introduction to Working Capital: Nature, Scope and Definition of Working Capital, Working Capital Cycle, Assessment and Computation of Working Capital Requirement, Overview of Working Capital Management. **(8 hours)**
- Management of Cash and Marketable Securities, Cash Budget, Flexible budget, Marketable Securities: Concept, types, reasons for holding marketable securities, Cash Management Practices in India **(8 hours)**
- Management of Receivables: Receivables: Nature & cost of maintaining receivables, objectives of receivables management, factors affecting size of receivables, policies for managing accounts receivables. **(8 hours)**
- Inventory: Need for monitoring & control of inventories, objectives of inventory management, Benefits of holding inventory, risks and costs associated with inventories, Inventory Management: Minimizing cost in inventory, Techniques of Inventory Management . Classification, order quantity, order point etc. **Case Study1:** Antioack Hardware. **(8 hours)**
- Working Capital Financing: Need and objectives of financing of working capital, short term credit, mechanism and cost benefit analysis of alternative strategies for financing working capital : Pattern and sources of Working Capital Financing in India. **Case Study2 :** Working capital management of Bajaj Auto Ltd. **(8 hours)**

**SUGGESTED READINGS:**

1. Prere, L. (2010). *Working Capital Management*. USA: Oxford University Press.
2. Bhattacharya, H. (2006). *Working Capital Management: Strategies & Techniques*. New Delhi: Prentice Hall of India.
3. Vijaykumar, A. (2006). *Working Capital Management*. New Delhi: Northen Book Centre.
4. Jain, N. K. (2004). *Working Capital Management*. New Delhi: Prentice Hall of India.
5. **Case Study1:** <https://nebula.wsimg.com/31e7fe0eb2af33d8ae962b1d8edaa6d5?AccessKeyId=A83663472B839ECDD54B&disposition=0&alloworigin=1>
6. **Case Study2:** <http://cbsmohali.org/img/Working%20Capital%20Management%20of%20Bajaj%20Auto%20Ltd..pdf>

**NOTE:** The list of cases, specific references and books including recent articles will be announced in the class by concerned teachers from time to time.